

## Certificate of Membership

It is confirmed that

## Clive Richardson Ltd

Satisfies the criteria for Membership.

The firm is in good standing with this Federation
and has been admitted into membership for the period

01 January 2020 - 31 December 2020

3526	17/04/2020
Membership Number	<i>Dated</i>

Managing Director

- Ele Austrong

Construction Employers Federation Limited is a company limited by guarantee. Reg. No. NI1944 Registered Office: 143 Malone Road, Belfast BT9 6SX